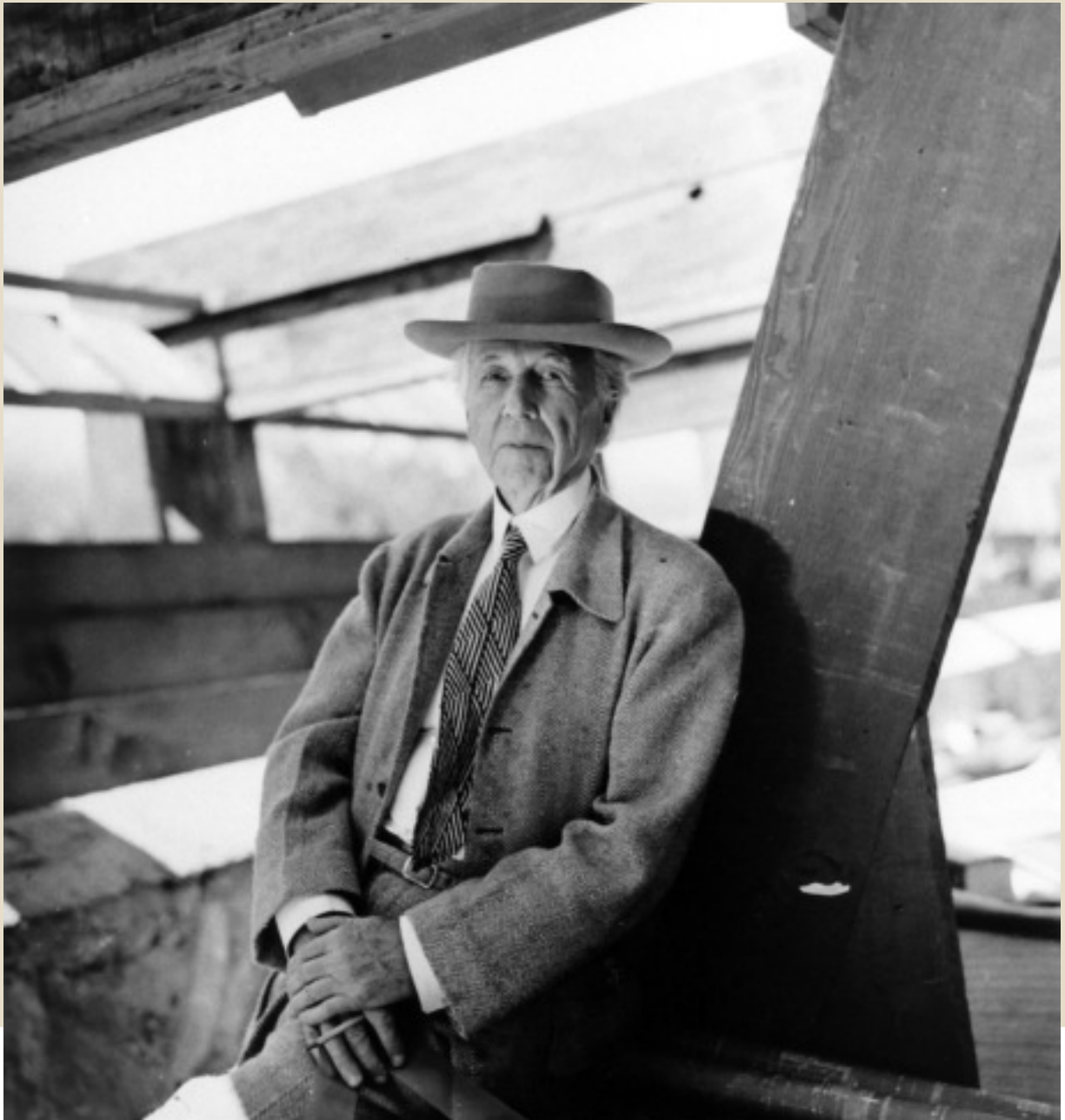


Strength of Character and Clarity of Vision





“According to our strength of character and our clarity of vision, we will endure, we will succeed, we will have contributed something to make life where we were and as we lived it, something a little better, brighter, and more beautiful.”

—Frank Lloyd Wright



In the words of Frank Lloyd Wright, “to make life more beautiful, the world a better one for living in, and to give reason, rhyme, and meaning to life.”

The Frank Lloyd Wright Foundation inspires people to discover and embrace an architecture for better living through meaningful connections to nature, the arts, and each other.

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Dear Friends,

We hope that this finds you healthy and as safe as possible from the challenges of our times.

Here at the Frank Lloyd Wright Foundation, we began 2020 with great expectations for celebrating our 80th anniversary and the addition of Taliesin and Taliesin West to the World Heritage list. But when the pandemic began last spring, Taliesin West was quickly closed to tours and events, and lost its primary revenue source at the most important time of the year. Taliesin Preservation, which operates public programs at Taliesin, also curtailed its operations over the summer, limiting its contributions to the Foundation for preservation. In total, we lost millions of dollars in revenue—money that we use for our public programs and for the preservation of these historic places.

And yet, we continued to do our work to advance Wright's legacy. In lieu of in-person visits, our team pivoted to digital platforms, bringing Wright's work and ideas to tens of thousands of people during the most isolated months of our lifetimes. A global audience discovered meaningful connections to nature, the arts, and each other by examining Wright as an architect of ideas that make "the world a better one for living in," and not just an architect of buildings. Our online youth programs were taken up by children, teachers, and families, stimulating the next generation of creative problem solvers to think differently. We began to advance new partnerships in higher education at the Taliesin and Taliesin West campuses that will focus on design professionals and students—with programs set to begin this spring—to influence the evolution of architecture, design, and planning through the forward-thinking nature of Wright's ideas.

In mid-October, we welcomed visitors back to Taliesin West in reduced numbers to ensure a safe experience. We launched the first of several new programs with our "Guided by Wright" experience, providing a unique new way to understand Taliesin West through Wright's own words and voice. Complementing this new program, we used the period of closure to restore many spaces to their appearance during Wright's lifetime, and we made sensitive improvements to our grounds to better welcome visitors with mobility challenges.

Financial pressures caused by the pandemic required us to do more with less—and because maintaining these historic properties is expensive even when we aren't open to the public, we continued our work even in the face of ongoing losses. No expense went unchallenged. Sadly, we reduced our staff size, with many remaining staff members generously offering voluntary reductions in salaries. At the same time, we also initiated a number of efforts to increase earned revenues, such as improving our retail presence online and advancing our licensing program to develop ideas and products driven by our mission to bring more beauty into people's lives.

All of these efforts have shown what the Foundation is capable of achieving in the toughest times, and the impact we can have on the way we build and live. Whether in person or online, we connect with people from all over the world to deliver thought-provoking experiences of Taliesin and Taliesin West, both of which embody ideas about how to build and live that are more relevant today than ever before. We hear the applause of audiences who join us for performances by acclaimed artists in our unique, historic theatres. We feel the joy of our communities as they return to our campuses and again experience the connection with nature achieved through Wright's singular architectural vision, and bring that work into their lives every day.

We will, in lasting ways, rise above the challenges that the pandemic has presented; but now more than ever, we need the ongoing support of our community of visitors, members, and friends who value Wright's legacy. We thank you for your generosity, working with us to achieve Wright's vision for his Foundation, "to make life more beautiful, the world a better one for living in, and to give reason, rhyme, and meaning to life."

In gratitude,

T.K. McClintock



After tragedy struck Frank Lloyd Wright's Taliesin home, the only path he could see was forward. He writes in his Autobiography, "I could feel now only in terms of rebuilding. I could get relief only by looking toward rebuilding." This trait is a hallmark of Wright's life; during good times and bad, he always looked ahead.

During the most isolated months of our lifetimes, the Frank Lloyd Wright Foundation found our way forward by exploring new technologies to stay connected, sharing Wright's principles to inspire new ways to find meaningful connections to nature, the arts, and each other. Through this work, we brought the world in to a deeper exploration Wright's legacy, highlighting Frank Lloyd Wright as more than an architect of buildings, but an architect of ideas that make "the world a better one for living in." We quickly decided that the community we engaged online was not merely a way to cope during the pandemic, but our next path forward. And while we look forward to resuming a full slate of opportunities for onsite experiences, we intend to continue to engage a worldwide audience in our work post-pandemic.

When the pandemic hit, and we began to understand the ways in which the world would change in 2020, we made a commitment: We would come out of this crisis a stronger, better Frank Lloyd Wright Foundation. We began by reviewing our Mission and Vision statements, to ensure they reflect the impact we have on the world. We use them to guide all of our work ensuring that every program, new and existing, is tailored to ensure it inspires people to discover and embrace an architecture for better living through meaningful connections to nature, the arts, and each other. True to the commitment we made, we are looking beyond the pandemic with new focus, new tools, and new opportunities to advance our mission. With your passion and support, we will work together to contribute "something a little better, brighter, and more beautiful" to make the world a better one for living in.

Virtual Experiences of Taliesin & Taliesin West

We know the experience of Wright's designs **inspires people to live happier and healthier lives**, so we began to provide weekly live videos showcasing tour sites, behind-the-scenes explorations of our two World Heritage sites, and a look inside our collections vaults.

Wright Virtual Visits Collaboration

In an unprecedented collaboration among public Wright sites, we joined forces with the Frank Lloyd Wright Building Conservancy and the Unity Temple Restoration Foundation to share **a deeper experience** of more of Wright's built works across the country. The Wright Virtual Visits videos provide incredible virtual tours to help viewers embrace more of Wright's principles in their lives.

New Ways to Visit Taliesin West

Responding to health and safety protocols as a way to reopen Taliesin West, we accelerated the development of new tours, including a new self-guided audio tour. *Guided by Wright* uses recordings of Wright's own voice and words, along with narration from our professional tour guides, to allow visitors an opportunity to **explore the connection to nature, poetry and art, and other ideas that inspired his work.**

Online K-12 Education and Summer Camps

To continue our efforts to educate the next generation of creative thinkers and problem solvers to think differently about how they can impact the world through design, we pivoted our education and summer camp programs to an online model, reaching students from around the world. While we look forward to resuming in-person education, we will continue to offer digital programming for students into the future.

Building Community

Our digital platforms have allowed us to **build a community** that unites around shared passions and ideas. Our *Taliesin Talks* have engaged the community in deep discussions of Wright, architecture, design, so much more.

Exclusive Member Events

Members of the Frank Lloyd Wright Foundation are **the heart of our community**, and while we had to pause some of our favorite events like Member Movie Night, we created new ways to socialize with and inform our members. Member Happy Hour includes a unique cocktail recipe, exclusive virtual visits to Wright sites, and a chance to share our passions together with members from around the world.

Influence the Future of Architecture and Design

We've begun to reimagine how to use our two campuses, Taliesin and Taliesin West, as **living laboratories for students and professionals to shape the future.** Through new partnerships with educational institutions, we will engage hundreds of students of architecture to learn from Wright's legacy through residencies on our campuses. While delayed by the pandemic, these programs were advanced in 2020, and will come to life this spring.

Preserving World Heritage Sites

While we love seeing our campuses filled with visitors, we used the shutdowns as an opportunity to accomplish **extraordinary preservation work on our two World Heritage campuses**, using the absence of visitors to do work that we've long wanted to do. Our preservation and collections teams revitalized the sites to present an even more authentic experience of Wright's homes.

Top Talent Bringing Spaces to Life

Taliesin and Taliesin West must be **experienced as the living spaces they are** to truly understand them. Through our arts collaborations, we continue to program live events in our theatre spaces, presenting internationally recognized, award-winning artists like Patrick Page, Renee Rosnes, Jason Palmer, and Lewis Nash on our stages.

Consolidated Statement of Financial Position as of July 31, 2020

ASSETS

| | |
|-------------------------------------------------------|----------------------------|
| Cash and Cash Equivalents | \$1,877,178 |
| Pledges and Other Receivables | 458,881 |
| Inventories and Other Current Assets | 401,401 |
| TOTAL CURRENT ASSETS | 2,737,460 |
| Investments | 3,728,335 |
| Property, Plant, Equipment, Collections, and Archives | 12,503,051 |
| TOTAL ASSETS | <u>\$18,968,846</u> |

LIABILITIES AND NET ASSETS

| | |
|-----------------------------------------------|----------------------------|
| Current Maturities of Capital Lease Payable | \$19,046 |
| Accounts Payable and Accrued Expenses | 235,657 |
| Deferred Revenue | 65,890 |
| Line of Credit | 807,675 |
| TOTAL CURRENT LIABILITIES | 1,128,268 |
| Capital Lease Payable Less Current Maturities | 21,498 |
| Long-Term Benefit Payable | 17,500 |
| Paycheck Protection Plan Loan | 735,400 |
| Economic Injury Disaster Loan | 150,000 |
| TOTAL LIABILITIES | 2,052,666 |
| TOTAL NET ASSETS | 16,196,180 |
| TOTAL LIABILITIES AND NET ASSETS | <u>\$18,968,846</u> |

Consolidated Statement of Activities for the Year Ended July 31, 2020

REVENUE

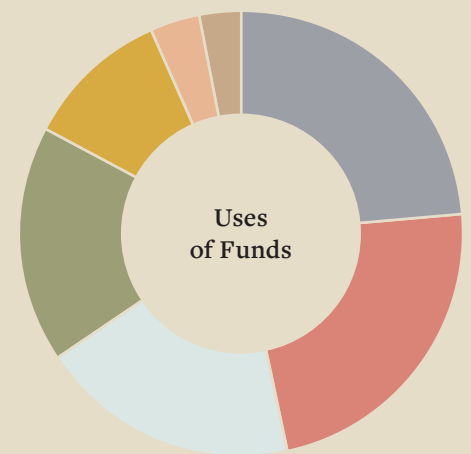
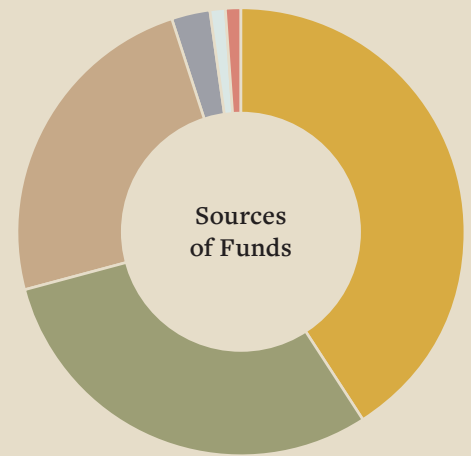
| | |
|--------------------------------------------------|---------------------------|
| Public Access (Admissions) | \$2,770,829 |
| Licensing and Retail | 2,146,367 |
| Contributions, Grants, and Membership | 3,736,098 |
| Investment Income | 77,750 |
| Net Realized and Unrealized Gains on Investments | 120,029 |
| Other Revenue | 253,704 |
| TOTAL REVENUE | <u>\$9,104,777</u> |

EXPENSES

| | |
|----------------------------------------------------|-------------------------|
| Programs | \$2,034,039 |
| Licensing, Retail, Marketing, and Visitor Services | 1,660,773 |
| Administration | 308,048 |
| Membership and Fundraising | 900,212 |
| Preservation and Stewardship | 2,011,081 |
| Taliesin Fellowship ² | 276,085 |
| School of Architecture at Taliesin ¹ | 1,096,128 |
| TOTAL EXPENSES | 8,286,366 |
| CHANGE IN NET ASSETS | <u>\$818,411</u> |

¹School of Architecture at Taliesin expenses represents the donation of the use of the campuses for professional education.

²Taliesin Fellowship expense represents retirement commitments made to the apprentices of Frank Lloyd Wright who continue to live on the campuses of Taliesin/Taliesin West.



2020 Annual Donors

The Frank Lloyd Wright Foundation would like to thank the following individuals and organizations for their generous contributions to the organization. This list reflects gifts to the Foundation's annual fund received between January 1, 2020–December 31, 2020. The Foundation has made every effort to ensure the accuracy of this list. If you have questions, please contact Michelle Lange, Director of Development at 602.800.5410.

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The Frank Lloyd Wright Foundation gratefully recognizes these individuals and organizations whose lifetime of generous giving supports our work. Their kind gifts enable us to preserve Frank Lloyd Wright's two homes, Taliesin and Taliesin West, as places where visitors can be inspired by the legacy of Frank Lloyd Wright's ideas to create a more beautiful community, society, and world.

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